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**CONTEMPORARY
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model innovation Features of this practitioner oriented book include Eight chapters covering all the management topics relevant to chemists other natural scientists and engineers Chapters co authored by experienced practitioners from companies such as Altana A T Kearney and Evonik Industries Featured examples and cases from the chemical industry and associated branches throughout chapters to illustrate the practical relevance of the topics covered Contemporary issues such as business model design customer and supplier integration and business co operation Strategy, HRM, and Performance Jaap Paauwe, Elaine Farndale, 2017-11-10 The book expounds the macro level relationship between strategy HRM and performance addressing important challenges that have constrained research and practice to date Adopting a critical perspective the first challenge is a narrow definition of performance that has been largely driven by a managerialist profit motive with little regard for the human element This book proposes adopting a more balanced approach towards measuring performance encompassing both organizational financial performance as well as employee well being The second challenge is that HRM has largely been considered a universalistic phenomenon rather than needing to be understood in the context in which an organization is operating The book puts forward the argument for a more context centric perspective culminating in the development of the Contextual Strategic Human Resource Management Framework The book emphasizes the importance of strategy alignment context the role of actors and a holistic conceptualisation of performance Embedded in all chapters is a focus on achieving an appropriate balance between options rather than providing a universalistic solution to all human resource management challenges

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